

A	B	C	D	E	F	G	H	I	J	K	L
Elements	Components	Current Services/Inventory	Level of Control	Geographic Analysis	Capacity/Bookings	Perception of Quality	Expressed Need	Demographic Trends	Barriers to Participation	Projected Demand	Summary of Opportunity
	Data sources (see data binder)	5, 8, 9	4, 5, 8, 9	5, 10, 11	5, 9, 10	9, 11, 12, 13, 14, 16	11, 12, 13, 14, 16	7	7, 9, 11, 12, 13, 14		
	Rating Scale		H/M/L		Below (capacity exists) /At/Over (exceeding current capacity)	H/M/L	H/M/L	Growth/Stable/Decline	H/M/L	H/M/L	
4 PARKS, TRAILS AND NATURAL OPEN SPACES											
5	Walkability and Equity of Park and Preserve Access	33 park sites and 4 preserves (source 8, Inventory Analysis, source 9)	L (source 8)	All of the residential area of Palo Alto is within 1 mile walking distance of a park or natural open space preserve. Areas in the north and south do not have a park within 1/2 mile. (source 10, Park Service Areas)	Varies by site	H (source 16, page1) (source 14, page 21)	M (source 11)	Growth (source 7, pages 10-11)	M (source 10, Park Service Areas) Map	H - By filling geographic and access gaps, the system will be better able to serve a growing population and will be more equitable.	<ul style="list-style-type: none"> • More parks or parklike spaces to provide all residents with a park or preserve within 1/2 mile • Better connectivity/pedestrian enhancements in specific locations to reduce barriers to pedestrian access to parks • Consider the quality of the park experience, as size and amenities varies across the sites • Better balance use across sites (some parks are oversubscribed, while others are underutilized)
6	Essential Activity Access: Play for Children	20 park sites and 2 recreation facilities (source 8, Inventory Analysis, source 9)	H (source 8)	Areas along San Francisco Creek, the 101, Oregon Expressway, and San Antonio Rd are outside the 1/2 mile service area, as are small areas north of Boulevard Park (source 10, Play for Children Service Areas)	N/A	M (source 11, pages 17-40-41)	H (source 11, page 38) (source 14, page 18)	Stable (source 7, page 3)	M (source 10, Play for Children Service Areas) Map	M - The population of children will grow with the overall population. There is room to serve children and youth across the full range of ages.	<ul style="list-style-type: none"> • Additional play experiences to fill gaps in geographic access. • Enhanced pedestrian access to sites offering Play for Children that are in close proximity to areas lacking service. • More diversified play experiences that provide high play value and contextual design response (see nature play in Experience Nature) • Play experiences that serve older youth age groups, including middle school and teen youth.
7	Essential Activity Access: Exercise and Fitness	17 park sites and 3 preserves (source 8, Inventory Analysis, source 9)	H (source 8)	Areas in the center of the City along Oregon Expressway and near Stanford are outside the 1/2 mile service area. (source 10, Exercise and Fitness Service Areas)	N/A	L (source 17, additional meetings)	L (source 5, page 4)	Growth (source 7, page 10)	H (source 10, Exercise and Fitness Service Area Map)	H - National trends, including efforts to reduce obesity, create a much larger potential audience.	<ul style="list-style-type: none"> • Exercise and fitness will continue to be high. However, this activity can be accommodated in many settings. • Park design programs to include looped walking paths.
8	Essential Activity Access: Throw/Catch/Shoot/Kick/Hit	26 park sites and 1 preserve (source 8, Inventory Analysis, source 9)	H (source 8)	Areas in the center of the City along Oregon Expressway are outside the 1/2 mile service area. (source 10, Throw/Catch/Shoot/Kick Ball Service Areas)	N/A	M (source 13, page 14) (source 14, page 22)	H (source 14, page 15)	Growth (source 7, page 10)	M (source 9) (source 10, Park Service Areas) Map	H - By filling gaps for these activities, the system will be better able to serve a growing population.	<ul style="list-style-type: none"> • Additional park space to throw/catch/shoot/kick/hit in central Palo Alto. • Retain existing spaces that support the throw/catch/shoot/kick/hit activity, ensuring that usable flexible space is not lost when parks are renovated or new features are added.
9	Essential Activity Access: Gather Together	30 park sites and 2 preserves (source 8, Inventory Analysis, source 9)	H (source 8)	Areas in the Northern part of the City near the 101 and the Oregon Expressway are outside the 1/2 mile service area. (source 10, Gathering Service Areas)	Below (picnic reservation calendar)	M (source 13, page 14)	M (source 13, page 15)	Stable	L (source 10, Gathering Service Areas) Map	M - Demand will grow as the population grows.	<ul style="list-style-type: none"> • Additional gathering space in north Palo Alto. • More variety in size of gathering areas. • Open access (unreserved) smaller gathering areas for drop-in use, while continuing to allow reserved gathering spaces.
10	Essential Activity Access: Relax and Enjoy the Outdoors	28 park sites and 4 preserves (source 8, Inventory Analysis, source 9)	H (source 8)	Areas along San Francisco Creek, the 101, Oregon Expressway, and San Antonio Rd are outside the 1/2 mile service area, as are small areas north of Boulevard Park. (source 10, Relax and Enjoy the Outdoors Service Areas)	N/A	M (source 13, page 14, 15)	H (source 14, page 7)	Growth (source 7, pages 10-11)	M (source 10, Park Service Areas) Map	H - Opportunities for more passive recreation should increase as the population ages and lifestyles become increasingly hectic.	<ul style="list-style-type: none"> • Additional spaces to support relaxing and enjoying the outdoors. Siting is critical due to quieter spaces. • Retention of existing spaces that support relaxing and enjoying the outdoors.
11	Experience Nature	4 park sites and 4 preserves (source 8, Inventory Analysis, source 9)	H (source 8)	Preserves and a few parks which have elements that are naturalistic provide an experience of nature. (source 9)	N/A	M (source 13, page 14, 15)	H (source 14, pages 9, 17) (source 13, pages 14-15) (source 16, page 1)	Growth (source 7, page 10-11)	H (source 10, Relax and Enjoy the Outdoors) Map	H - A national and local push to connect people (particularly youth) to nature will drive more demand.	<ul style="list-style-type: none"> • Integration of natural processes and features in parks with the potential to support this (e.g., parks with creek frontage). • Transition some manicured areas in existing parks with "naturescaping" and natural play areas to expand the opportunities to experience nature in the park system.
12	Preservation of Nature	4 preserves (source 8)	M (source 8) (SLR)	The Northern end of the City is served by the Baylands Preserve, and the Southern end of the city is served by Arastradero and Foothills. (source 10, Essential Experience Service Areas)	N/A	M (source 13, page 14)	H (source 14, pages 6-7, 18) (source 12, Tables 4-5, page 11) (source 13, page 14)	Growth (source 7, page 11)	N/A	H - This is a high priority for older adults, who will grow to be a larger portion of the Palo Alto population.	<ul style="list-style-type: none"> • Integration of natural processes and features in parks with the potential to support this (e.g., parks with creek frontage). • Protection or acquisition of additional preserve land if it becomes available. • Uninterrupted wildlife corridors, especially in natural open space.
13	Trail Connections	6 parks and 3 preserves adjacent to a trail (source 10, Park Service Areas; source 8 Inventory Analysis)	H (source 8)	Trails are some of the densest routes taken to access the system, but bridges and major intersections are repeatedly reported as barriers to access. (source 11)	N/A	M (source 11, Interactive Map: Barriers Map) (source 14, page 22)	H (source 14, pages 6-7, 18) (source 12, Tables 4-5, page 11) (source 13, page 14)	Growth (source 7, page 7-8)	H (source 11)	H - Trails are increasingly a recreation destination as well as a link to fill gaps in the park system.	<ul style="list-style-type: none"> • Enhanced connectivity to reduce identified barriers. • Shade and benches • Park design programs to include looped walking paths. • Enhanced walking/running routes (in right-of-way) to provide longer walks/runs in combination with routes in parks and preserves.
14	Availability of Restrooms	Available at 10 park sites and 3 preserves (source 8)	H (source 8)	Overall, users report dissatisfaction with the availability of restrooms and would like more. (source 11)	Over (sources 9, 13, 14)	L (source 11) (source 12, page 11, figure 4)	H (source 11, pages 14-17+) (source 14, page 6) (source 13, page 15) (source 12, page 11, figure 4)	N/A	H (source 8)	H - Increased use of parks will drive more demand for restrooms, which will extend usable time and support flexible uses at existing sites.	<ul style="list-style-type: none"> • Restrooms at more sites, provided as a standard feature at Palo Alto parks.
15	Site Amenities and Experience	Varies by site	H (source 8)	Varies by site (source 10, Overall Park Quality)	N/A	M (source 11, pages 5-6) (source 13, page 14)	H (source 14, page 6) (source 11) (source 13)	Varies by site	M (source 9)	H - Comfort and quality are important to the older adults involved in this process, who will be a growing portion of the population.	<ul style="list-style-type: none"> • Greater variety and sense of place, provided through design programs and site master plans/designs.
16	Universal Accessibility	Varies by site Magical Bridge Playground (opened 2015) provides a destination universally accessible playground.	H (source 8)	N/A	N/A	H (source 14, page 18)	H (source 14, page 18) (source 16, page 1)	Growth (source 7, page 3, 11)	H (source 9)	H - The accessibility needs of an aging population and a high proportion of special needs youth will drive demand for a universal approach to design and programming.	<ul style="list-style-type: none"> • Continued and expanded integration of accessibility for all ages/abilities across the system
17 RECREATION FACILITIES											
18	Off-Leash Dog Areas	Mitchell Park, Hoover Park, Greer Park (source 8)	H (source 8)	<ul style="list-style-type: none"> • High demand: there are three off-leash dog area (source 8) (source 10, Parks with Recreation Areas for Dogs) • Clustered in south end (source 10, Parks with Recreation Areas for Dogs) 	N/A although observed "Over"	L (source 14) (source 13, page 14)	M (source 14, page 7)	N/A	H (source 8) (source 9)	H - Population growth and trends indicate a growing dog population. The value of land will limit private space for dogs and enhance the desire for provision of a range of facilities to reduce conflicts.	<ul style="list-style-type: none"> • More off-leash sites distributed throughout the system • Improvements to existing facilities • Experiment with options that allow multiple uses
19	Community Gardens	Johnson Park, Pardee Park, Rinconada Library (source 8)	H (source 8)	<ul style="list-style-type: none"> • Clustered in the north end • Access to garden sites is not available in other areas 	Below (source 5, page 31)	H (source 17, additional meetings)	M (source 14, page 16) (source 17, additional meetings)	Growth (source 7, page 3 and 14)	H (source 8) (source 9)	H - National trends toward healthy food, combined with limited private yards, will continue to drive demand.	<ul style="list-style-type: none"> • More distributed sites, particularly south Palo Alto • Additional program volunteers or staff to coordinate
20	Basketball Courts	15 courts in 11 park sites, including nonstandard sized and shaped courts (source 8)	H (source 8)	(source 10, Parks with Sports Courts Service Areas, Throw/Catch/Shoot/Kick Ball Service Areas)	N/A	M (source 11) (source 13, page 14)	H (source 13, pages 14-15)	Stable (source 7, page 3 and 14)	M (source 8) (source 9)	M - The lack of courts in many parks presents an opportunity to add facilities to reach additional users.	<ul style="list-style-type: none"> • More courts as a small scale opportunity for fitness and competitive play
21	Tennis Courts	56 Courts at 11 parks and school sites Concentrations at Rinconada, Mitchell and Cubberley Parks as well as Middle and High Schools (source 8)	H (source 8)	<ul style="list-style-type: none"> • Concentrated in a limited number of sites • Groupings of 6+ courts are most heavily used and less geographically dispersed 	Over (source 5, page 25)	M (source 11, page 42)	M (source 5, pages 26, 29, 30)	Stable (source 7, page 3 and 14)	L (source 8) (source 9)	M - Clusters of courts will continue to be in demand from the active and engaged players; individual and pairs of courts could capture new users through a variety of uses.	<ul style="list-style-type: none"> • Expand existing 2-court facilities to include more courts • Diversify/get more out of existing, less used 2-court facilities (pickleball, futsal)
22	Rectangular Sports Fields	47 total including PAUSD facilities that are available to the community (source 8)	H (source 8)	Distributed across a number of sites. (source 10, Parks with Sports Courts Service Areas, Throw/Catch/Shoot/Kick Ball Service Areas)	At (5, page 26-27 and source 17, Additional Meetings)	M (source 11) (source 13, page 14)	H (source 14, page 17) (source 13, page 14-15)	Stable (source 7, page 3)	M (source 8) (source 9)	H - Additional sports competing for the same fields, expanded seasons and the need to rest and repair fields will continue to increase demand.	<ul style="list-style-type: none"> • Additional playable time, can be accommodated in several ways such as adding lighting to more fields to expand hours of usage • Improved local fields, enhancing quality and durability • See relevant opportunities in adult sports, middle school sports, and youth and teen sports
23	Diamond Sports Fields	15 total including PAUSD facilities that are available to the community (source 8)	H (source 8)	Concentrated in a limited number of sites (source 10, Parks with Sports Courts Service Areas, Throw/Catch/Shoot/Kick Ball Service Areas)	At (source 5, page 25)	M (source 13, page 14)	H (source 14, page 17) (source 13, page 14-15)	Stable (source 7, page 3)	M (source 8) (source 9)	L - The single/limited use of these facilities, along with a decline in baseball/softball participation, limit growth in demand.	<ul style="list-style-type: none"> • Limited additional and improved facilities (backstops) to improve quality of play
24	Gymnasiums	2 at Cubberley Community Center (source 8)	H (source 8)	One facility located at the Eastern edge of the City (source 10, Indoor Recreation Facility Service Areas)	Over (source 5, pages 26 and 32)	M (source 13, page 14)	H (source 14, pages 12, 14) (source 17, additional meetings)	Stable (source 7, page 3, 10)	H (source 11, page 41 & 8)	H - The variety of uses possible in these indoor spaces drives demand, which is primarily limited by the cost of these uses within these spaces.	<ul style="list-style-type: none"> • Additional facilities • Long-term control/certainty of use • Distributed locations
25	Swimming Pools	1 pool at Rinconada Park (source 8)	H (source 8)	One facility located in the northern area of the City (source 10)	Over (source 5, additional meeting)	M (source 11)	H (source 11, page 41) (source 14, page 13)	Stable (source 7, page 3, 10)	H (source 8) (source 9)	H - The desire for a greater variety of facilities and uses creates opportunities to serve many more users.	<ul style="list-style-type: none"> • Additional usable time/operating hours/season (partly staffing/funding) • Upgrade/modernize existing pool • Additional facility in South Palo Alto
26	Community Centers	Lucie Stern, Mitchell Park, Cubberley (source 8)	H (source 8)	Distributed north and south (source 10, Indoor Recreation Facility Service Areas)	Over (source 5, page 26) (source 10, Indoor Recreation Facilities Area Map)	M (source 11) (source 13) (source 14)	M (source 11, page 12-13)	Stable (source 7, page 3, 10)	H (10, Indoor Recreation Facility Service Areas)	H - The large demand currently served by Cubberley will need to be addressed; the variety and flexibility of the space creates demand as new activities are added.	<ul style="list-style-type: none"> • Recreation facility with flexible but purpose-built spaces (including gyms, fitness studios) • Long-term replacement for Cubberley facilities (gym, classrooms, fitness/dance studios, rentable space to support community partners)
27	Special Purpose Buildings in Parks	Lucy Evans Baylands Nature Interpretive Center, Foothills Nature Interpretive Center, Arastradero Preserve Gateway (source 8)	H (source 8)	Concentrated in preserves (source 10)	N/A	L (source 17, additional meetings)	M (source 17, additional meetings)	N/A	H (source 10, Indoor Recreation Facility Service Areas)	L - The expansion of programming to these sites would drive additional demand to existing facilities, but in a different manner.	<ul style="list-style-type: none"> • No need for additional facilities expressed or observed however facility maintenance and improvements observed • Opportunity exists for these facilities to connect people to nature (see rows 11,12) but current facilities are not meeting expectations
28	Other Indoor Program Facilities	Art Center, Libraries, Junior Museum and Zoo (source 9)	H (source 8)	Concentrated in a limited number of sites (source 10, Indoor Recreation Facility Service Areas)	Over (source 5, page 26) (source 10, Indoor Recreation Facilities Area Map)	H (source 17, Additional Meetings)	N/A	Stable (source 7, page 2, 3, 10)	H (source 10, Indoor Recreation Facility Service Areas)	M - New ideas will emerge for special facilities, many of which could be accommodated in community centers or other multi-purpose buildings.	<ul style="list-style-type: none"> • Addressed by other divisions
29	Picnic shelters (covered)	Covered picnic areas at Greer Park, Mitchell Park, Robles Park and Seale Park (source 8)	H (source 8)	Few picnic shelters, mostly small or group picnic areas. (source 9)	Below (picnic reservation calendar)	M (source 11)	M (source 11) (source 12)	Growth (source 7, page 2)	M (source 8) (source 9)	H - The growing and diversifying population will increase demand for these facilities.	<ul style="list-style-type: none"> • Distributed sites • Variety of size of facilities and locations/settings
30	Event venues	Lucie Stern Ballroom, Mitchell Park Community Center, Mitchell Park (source 8)	H (source 8)	Limited by small number of events, drawing community wide	N/A	N/A	N/A	Growth (source 7, page 2)	N/A	M - There is a consistent market for spaces that can accommodate larger family events, and this will grow as the population grows.	<ul style="list-style-type: none"> • Define the City's focus on events to clarify indoor space needs (see Special Events under Recreation Programs) • Upgrades to utilities and infrastructure supporting outdoor event spaces • Additional storage to support multiple uses indoors and outdoors
31 PROGRAMS											
32	Adult Aquatics	Private Lessons (source 5, page 24, table 3)	H (source 5)	Rinconada Pool (source 5, raw data)	Below (source 5, Table 3)	L	L	Growth (source 7, page 3)	L (source 5, page 10)	M - The therapeutic use of pools is likely to become a larger demand due to aging population.	<ul style="list-style-type: none"> • Need will continue but is also served by other providers • Therapy pool may increase with projected growth in older adults
33	Adult Fitness	Bodycare, Capoeira, Tai-Chi, Yoga, Pilates (source 5, page 25, table 4)	H (source 5)	Primarily Lucie Stern (source 5, raw data)	At (5, Table 4)	H (source 14, page 19)	M (source 17, Additional meetings)	Growth (source 7, page 3)	L (source 5, page 10)	H - Evolving interests and aging adults will drive greater demand for these opportunities.	<ul style="list-style-type: none"> • Serve a niche that is underserved by private providers, such as active, older adults • Grow to serve niche markets to meet needs of the increasing number of aging adults
34	Adult Special Interest Classes	Personal Finance/Retirement Planning, Languages, Meditation (source 5, page 26, table 6)	H (source 5)	Primarily Cubberley Community Center (source 5, raw data)	At (5, Table 6)	H (source 14, page 19)	L	Growth (source 7, page 3)	M (source 14, page 17, 10, Indoor Recreation Facility Service Areas)	M - Demand for these classes will evolve, with new types of activities attracting different users.	<ul style="list-style-type: none"> • This program area will continue to be needed in the community • Potential to grow with older adult segment, may be absorbed within the existing capacity
35	Adult Sports	Basketball, Softball, Tennis, Lawn Bowling (source 5, page 25, table 5)	H (source 5)	Dispersed locations (source 5, raw data)	At (5, Table 5)	H (source 14, page 19)	M (source 17, Additional meetings)	Growth (source 7, page 3)	H (source 5, page 9)	H - Many potential users are not included in existing leagues due to constraints in facility space.	<ul style="list-style-type: none"> • This program is constrained by resident and youth priority in sports field policy
36	Day Camps	Camp Jive, Camp Palo Alto, CIT, Foothills Day Camp, Foothills Adventure, Foothills eXtreme, Foothills Fun Camp, Freshman Leadership Camp, Summer of Service, Teen Xtreme Camp, Academic Writing/Reading/Journalism, Bike Dojo, Chess Wizards, Camp Shoreline, Robotics, Public Speaking (source 5, page 29, table 8)	H (source 5)	Dispersed locations (source 5, raw data)	Over (source 5, Table 7)	H	L	Stable (source 7, page 3)	L (source 5, page 9)	H - The current content and variety of these programs are highly valued; expanded offerings have the potential to draw many new users.	<ul style="list-style-type: none"> • Great opportunity for an evolving variety of camp programs will continue • Additional camps/programming that provide community service opportunities
37	Middle School Athletics	Basketball, Cross Country, Flag Football, Track and Field, Volleyball, Wrestling (source 5, page 25, table 5)	H (source 5)	Dispersed, at each middle school location (source 5, raw data)	Over (source 5, Table 8)	H (source 17, additional meetings) (source MS survey 2-15)	M (source 17, Additional meetings)	Stable (source 7, page 3, 11, 12)	L (source 5, page 9)	M - A wider variety of experiences will create opportunities to serve new users, while more capacity would also capture additional users.	<ul style="list-style-type: none"> • Opportunity for existing sports will continue to be strong based on high participation • Diversify offerings beyond gym/field sports to take the pressure off of limited facilities • Develop a larger pool of coaches, supported with training
38	Natural Open Space/Outdoor Recreation	Canoe Trips, Fishing, Star Gazing, Hiking, Wildflower Walk (source 5, page 31)	H (source 5)	East and west edges of Palo Alto, difficult to access on foot or by bike	Over (source 5, Table 13)	N/A	M (source 13, page 14) (source 14)	Growth (source 7, page 4, 10, 11)	M	H - The national trend toward outdoor recreation, combined with high quality opportunities, will drive demand in this area.	<ul style="list-style-type: none"> • Youth and adult programs to connect people to nature • Utilize high valued existing preserves and expand outdoor programming to local parks
39	Youth and Teen Aquatics	Swim Lessons, Diving, Water Polo (source 5, page 29, table 9)	M (source 5)	Unique facility (Rinconada and JLS) (source 5, raw data)	At (5, Table 9)	N/A	M (source 17, Additional meetings)	Growth (source 7, page 11)	L (source 5, page 10)	M - Aquatics activities consistently rank among the most popular for youth and teens, and steady demand is expected to continue.	<ul style="list-style-type: none"> • Lessons and recreational swimming will remain strong • Will remain largely seasonal • Additional instructors
40	Youth and Teen Sports	Basketball, Capoeira, Karate, Soccer, Tennis, U Jam (source 5, page 30, table 11)	H (source 5)	Fields and facilities at parks across the city, Particularly Rinconada, Mitchell, Cubberley Community Center (source 5, raw data)	At (5, Table 11)	N/A	M (source 5, page 18, 19) (source 17, Additional meetings)	Growth (source 7, page 3)	M	H - The combined growth in the population and in the popularity of emerging sports will create additional demand. City-run, youth focused programs will continue to have priority.	<ul style="list-style-type: none"> • Additional facility capacity • Develop additional pool of coaches/instructors
41	Youth and Teen Special Interest Classes	A Day at Little Explorers, Academic Writing/Reading/Journalism, Chess, Lego, Etiquette, Ice Skating, Maman et moi learn French, Math, Public Speaking (source 5, page 30, table 10)	M (source 5)	Mitchell Park, Cubberley, Lucie Stern (source 5, raw data)	At (source 5, Table 10)	N/A	L (source 17, additional meetings)	Growth (source 7, page 11)	L (source 5, page 10)	M - Maintaining the flexibility of subjects or topics creates opportunities to serve new users.	<ul style="list-style-type: none"> • Better match interest and participation
42	Youth and Teen Sports Camps	Tennis, Basketball, Cheer Camp, Flag Football, Multi-Sport Camp, Volleyball, Track & Field Camp, Gymnastics, Tennis, Rock Climbing (source 5, page 31, table 12)	M (source 5)	JLS, Jordan MS, Cubberley, Rinconada, Mitchell Park, Terman MS, Shoreline Recreation Center, Twisters Gym (source 5, raw data)	At (source 5, Tables 8, 11)	N/A	L	Growth (source 7, page 11)	M	M - Growth in the population and the popularity of emerging sports will create additional demand.	<ul style="list-style-type: none"> • Largely served by private providers but is also constrained by facility availability
43	Special Events	Senior New Year's Bash, Moonlight Run, Chili Cook Off, May Fete Parade	H	On closed streets, Mitchell Park, Cubberley Community Center (source: City events calendar)	N/A	N/A	M (source 16, page 2)	Growth (source 7, page 2)	L (source 5, page 10)	M - Events are a growing aspect of programming, though demand is somewhat reduced by the variety of providers.	<ul style="list-style-type: none"> • Define role and purpose of City sponsored special events • Match level of effort and staffing to the defined role
44	Therapeutic Recreation	Omega Club (source 5, page 31)	M	Various Locations	At (source 5)	N/A	L	Growth (source 7, page 9, 10)	M (source 5, page 9)	M - Limited programming in this area creates additional demand.	<ul style="list-style-type: none"> • Diversify offerings to provide access to more of the types of recreation experiences offered in the system
45	Senior Programs	Avenidas Contract programs	M	Primarily at the Avenidas facility on Bryant	Unknown	N/A	H (source 17, additional meetings)	Growth (source 7, page 3, 9)	M (source 5, page 10)	H - Older adults will demand a new and evolving range of senior programs.	<ul style="list-style-type: none"> • Expand offerings and integrate with adult offerings (such as aquatics and fitness)